¹ A Somewhat-Barebones Contract Example

2	D. C. Toedt III		
3	INITIAL NOTES:		
4	This hypothetical agreement introduces some important contract-drafting concepts. For peda-		
5	gogical purposes, this agreement is overly-simplified in some respects and overly-detailed in		
6	others.		
7	The contract provisions are shaded in gray. Some text is presented in a different color to signal		
8	that the text is discussed in the commentary following the provision.		
9	Some provisions are written in very-short form ("See Spot. See Spot run") for easier annotation		
10	and study. In a real agreement, some such provisions likely would be combined. \P I'm starting		
11	to think, though, that the See-Spot-See-Spot-run approach might well speed up The Other		
12	Side's legal review — and that's a <u>key</u> consideration in drafting.		
13	The paragraph numbering and formatting of this Agreement are not necessarily the way you'd		
14	draft a contract; I've done them this way for simplicity.		
15	Purchase and Sale Agreement –		
16	2012 MacBook Air Computer		
17	[A] The title of this agreement is worded to make the title easier to spot in a list of docu-		
18	ments (e.g., an index of files) and to make the title more descriptive when referred to in other		
19	documents (e.g., another agreement, or a pleading, brief, or court opinion).		
20	[B] For some agreements, it might make sense to list the parties' names in the title as well.		
21	See, for example, the <u>merger agreement</u> between United Airlines and Continental Airlines		
22	(which we'll be studying), whose title is:		

23	AGREEMENT AND PLAN OF MERGER Among UAL Corporation ¶		
24	Continental Airlines, Inc. ¶ and JT Merger Sub Inc. ¶ Dated as of		
25	May 2, 2010 [we'll talk about the "Dated as of" part later].		
26	[C] Another title style is that seen in a <u>real-estate purchase agreement</u> involving Rick's Cab-		
27	aret (which we'll also be studying):		
28	REAL ESTATE PURCHASE AND SALE AGREEMENT BY AND		
29	BETWEEN WIRE WAY, LLC, a Texas limited liability company		
30	("Seller") and RCI HOLDINGS, INC., a Texas corporation		
31	("Purchaser").		
32	[D] By putting the abbreviations "Seller" and "Buyer" in the title itself, the drafter usefully		
33	eliminated the need to define those terms later in the contract, thus following the D.R.Y. princi-		
34	ple ("Don't Repeat Yourself").		
35	THIS AGREEMENT [A] [B] ("Agreement") [C] is between [D] Betty's Used Computers, LLC, a lim-		
36	ited liability company [E] organized under [F] the laws of the State of Texas ("Buyer") [G], with its		
37	principal place of business [H] and its initial address for notice [I] at 1234 Main Street, Houston,		
38	Texas 77002; and Sam Smith, a resident [J] of Houston, Harris County, Texas, whose initial ad-		
39	dress for notice is 2450 River Oaks Boulevard, Texas 77019 ("Seller"). This Agreement is effec-		
40	tive [K] the last date written on the signature page		
41	[A] Unlike the provisions below, this opening paragraph doesn't have a section number.		
42	That's merely a convention (as is true for many contract-drafting practices) and not a require-		
43	ment; sometimes I do number the opening paragraph.		
44	[B] Many drafters would start this paragraph by repeating the title of the agreement in all-		
45	caps: "THIS PURCHASE AND SALE AGREEMENT" I prefer the shorter approach shown here,		
46	because (1) it should be obvious what agreement is referred to in this opening paragraph; and		
47	(2) the shorter version reduces the risk that a future editor might (i) revise the large-type title a		
48	the very top of the document but (iI) forget to change the all-caps title in the preamble. ¶ Note		

- 49 how I broke up the previous sentence with parenthetical "<u>romanettes</u>," that is, lower-case Ro-
- 50 man numerals, to make the sentence easier for a contract reviewer to skim.
- 51 [C] The words "Agreement," "Buyer," and "Seller" are in bold-faced type and surrounded by
- 52 quotation marks and parentheses. When "defined terms" such as these have their definitions
- stated "in-line" in this fashion, it's a good idea to billboard them in this way. That makes it eas-
- ier for a reader to spot a desired definition quickly when scanning the document to find it. (Im-
- agine the reader running across a reference to some other defined term and starting to flip
- 56 through the document, wondering to herself, "OK, what does 'Affiliate' mean again?") ¶ If you
- 57 have a separate definitions section, it's a good idea to include cross-references to the in-line
- 58 definitions as well.
- 59 [D] Many drafters say "by and between" instead of just "between." I prefer the latter, which
- 60 sounds less legalese-y.
- 61 [E] This sample agreement is set up to be between an individual and an LLC so that the sig-
- 62 nature blocks will illustrate how organizational signature blocks should be done.
- 63 [F] Stating the type of organization and, importantly, its state of organization, has two ben-
- efits: (i) It reduces the chance of confusion in case there are (let's say) an "Acme Supplies, Inc."
- 65 in different states; and (ii) it helps to nail down at least one jurisdiction where the named party
- 66 is subject to personal jurisdiction. ¶ Note how at the beginning of item (i) in this paragraph,
- 67 I capitalized the first letter of the word "It" that's the conventional usage when you use a
- 68 number before the colon, which in this case is in the introductory phrase, "has two benefits:".
- 69 [G] The terms "Buyer" and "Seller" are used, and presented the way they are, because it's
- very often a good idea to use **functional** short-form names for the parties, e.g., Buyer and Seller
- 71 instead of Betty and Sam. That can make it easier on future readers (e.g., a judge) to keep track
- of who's who. It also makes it easier to re-use the document for another deal by just changing
- 73 the names at the front, instead of having to change each occurrence within the document.
- 74 (Global search-and-replace is convenient but often over-inclusive.)

- 75 [H] Stating the principal place of business of an organization is another aid to help trial 76 counsel nail down personal jurisdiction – for example, a Delaware corporation whose principal 77 place of business was in Houston would almost certainly be subject to suit in Houston.
- I like to put the initial address for notice in the preamble that way, a later reader won't need to go paging through the agreement looking for it, and it makes it easy for reviewer(s) to verify that the information is correct.
- Stating Sam's residence helps establish personal jurisdiction *and the proper venue* for a lawsuit. ¶ Just saying that Sam lives in "Houston" won't be enough to establish venue, because the city of Houston per se extends into multiple counties, and Texas's venue statutes typically require that a lawsuit against an individual be brought in the *county* in which the individual resides.
- 86 [K] The "effective date" sentence is usually unnecessary, but many drafters like to include 87 it. I prefer the "last date signed" approach that's shown here; we'll discuss that in more detail 88 later.
- 1. The transaction: [A] [B] [C] [D] At the Closing, as defined below, Seller will sell [E] [F] to Buyer, and Buyer will buy [F], Seller's 2012 MacBook Air computer, serial number [G] 123456789, and its factory-supplied power supply (collectively, the "Computer"), for USD [H] \$800 (the "Purchase Price").
 - [A] Putting the basic terms of the contract "up front" in this manner helps the reviewer(s) to see at a glance what the deal is all about; it also provides a convenient place to make changes to the basic terms without having to hunt through the document. ¶ This section could be a one-sentence contract all by itself if the phrase "At the Closing" were replaced by a specific time and place. See my essay about short contracts, at http://www.oncontracts.com/a-contract-can-often-be-short-and-simple/.
- 99 [B] For relatively-short contracts like this, I like to use bold-faced descriptive headings, not 100 capitalized (except for the first letter), and ending with a colon. That saves a line or two.

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- 101 [C] I've skipped the "recitals" here (sometimes worded archaically as "Whereas" clauses)
- because the body of the agreement is pretty much self-explanatory.
- 103 [D] For the same reason, I've also skipped what Stark calls the "words of agreement,"
- namely, "The parties agree as follows."
- 105 [E] "Seller will sell" and "Buyer will buy": These phrases obligate each party; otherwise, the
- agreement might be an option contract—a "call" option if Seller must sell to Buyer but only if
- she chooses to buy, or a "put" option if it's the other way around.
- 108 [F] Some drafters would prefer "shall sell"; I like "will sell" because it's a tad less harsh,
- which I think can be a nice touch in a supplier-customer relationship, where the sales people
- would like for the seller corporation to be just a bit deferential to the customer. ¶ Also, I've
- read that in some other countries the term "shall" refers to something that's optional, not man-
- datory. ¶ I might well use, e.g., "Seller is to sell" instead of "Seller will sell."
- 113 [G] Serial number: It's often a good idea to be very specific in identifying the exact goods to
- be sold (or whatever); that wouldn't be the case if the goods were fungible.
- 115 [H] USD is the conventional abbreviation for U.S. dollars see *Wikipedia* for a list of other
- 116 currency abbreviations.
- 1.1 **Closing Time:** 10:00 a.m. on May 10, 20XX.
- 118 Some drafters might end this sentence with "subject to possible change as provided below" as
- a "comfort clause." For a short agreement with this, I probably wouldn't bother. ¶ Notice how
- this is not a complete sentence, but it's perfectly understandable.
- 1.2 **Closing Location:** The parking lot of the Wal-Mart store at 9555 South Post Oak Road in
- Houston, Texas.
- 123 This is a separate paragraph in the "See Spot run" vein described above. In many contracts this
- information would normally be folded into the provision stating the Closing Time.

125 1.3 The parties may agree in writing to change one or more of the Closing Time and the Closing 126 Location. This is a "comfort" clause; technically, it isn't necessary, at least in the U.S. – because even 127 128 without this clause, the parties would of course be free to agree in writing as stated here — but 129 the cause can reassure an individual participant (e.g., a business person or an unsophisticated 130 reviewer) who doesn't know this. 131 1.4 [A] For the avoidance of doubt [B], an agreement under section 1.3 may take the form of, for 132 example [C], an exchange of emails. 133 This provision is an example of a "safe harbor" clause that should preclude any attempt [A] 134 to assert that email was not sufficient to form an agreement under section 1.3. (See generally 135 Wikipedia for a discussion of what the term "safe harbor" means in the context of a statute or 136 regulation.) 137 [B] The term "for the avoidance of doubt" seems to be something British lawyers use. Some 138 U.S. drafters loathe it. I find it useful, as long as it's not overdone, because it can provide trial counsel with a "sound bite" to use in a lawsuit or arbitration, e.g., by quoting it in a brief or 139 140 showing it on a PowerPoint slide or poster board. See generally the Common Draft definition. 141 [C] Some drafters insist on writing "including without limitation," every time. That can be a pain — and what if you forgot to do it in a particular instance: would the term then mean "in-142 143 cluding only"? Of course, in a longer contract, it might be a good idea to specify that the term 144 "for example" is not intended to be limiting (see the Common Draft definition for sample lan-145 guage). Absent such a definition, a "creative" lawyer might try to argue that, under the doctrine 146 of ejusdem generis, this language means that **only** emails and similar communications, e.g., text

messages and Internet chat messages, could be used to reschedule the Closing – this is a silly

example but it gets the point across.

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- 2. Restrictions on Seller's subsequent use: Between now and the Closing, Seller will not use
 the Computer [A] [B] without using up-to-date anti-malware software.
- 151 [A] This is an example of what could be called a "lockdown" clause or "keep everything the
 152 way it is until we can get this deal closed" clause. (It could be referred to as a "standstill" clause,
 153 but that term is normally used for a different purpose; you can see the Wikipedia Standstill
 154 agreements page if you're interested.) Such provisions are often seen in purchase-and-sale
 155 agreements of all kinds, e.g., real estate deals and M&A deals. (Such "thou shalt not" obliga156 tions are sometimes referred to as "negative covenants.")
- 157 [B] Another way to phrase this obligation would be to say that "Seller <u>may</u> not use the Computer" or "Seller <u>must</u> not use the Computer"; that's a stylistic choice.
- 2.1 EXCEPTION: Seller need not run anti-virus software on the Computer when the computer isnot connected to the Internet.
- Re "EXCEPTION:" I like to use all-caps (sparingly) to flag things that I want to catch the eye of a reader, e.g., as a guide through the text. I'll also do that sometimes with "IF: ...; THEN:"
- 3. Required upgrades: Seller will cause [A] [B] the Computer, as delivered to Buyer, to have aclean install of the latest release of the Mac OS X operating system.
- 165 [A] "Seller will cause ...": Seller might not be the one actually to do the clean install. (In this case it almost certainly doesn't matter who does it, but in other situations it might well matter.)
- 167 [B] This an example of an "affirmative covenant," i.e., one that requires Seller to take some specific action.

- 4. Upgrade as prerequisite [A] [B]: Seller's performance of the obligation stated In section 3 [C] is
 a prerequisite to Buyer's obligation to buy [A] the Computer.
- 171 [A] Most drafters would phrase this prerequisite as, e.g., "a **condition** of Buyer's obligation 172 **to close**." In this context, I prefer the former term because it's plainer. ¶ See section 5 for 173 a still-plainer "need not" phrasing.
 - [B] Because of this "prerequisite" provision, Seller's obligation in section 3 is not merely a promise, i.e., a covenant, but also a condition. ¶ If Seller's obligation in section 3 were *only* a covenant, then Buyer's remedy for a breach of that section by Buyer might be only a suit for damages (unless the breach were found to be "material," in which case Buyer likely would have the right, by law, to terminate the Agreement). ¶ But this "prerequisite/condition" provision is included; consequently, if Seller were to fail to provide a clean install as required by section 3, then Buyer would have the right to choose between: (i) buying the Computer anyway i.e., waiving the prerequisite/condition and going forward with the deal then suing Seller for damages for breach of section 3; or (ii) invoking this section 4 and walking away from the deal. ¶ These are tricky concepts; we will return to them in the semester.
 - [C] This phrasing, i.e., "obligation stated," is another example of the D.R.Y. principle: Instead of repeating the text of section 3, I've drafted a cross-reference to that section. That way, if the parties were to change the substance of the obligation stated in section 3, there'd be little or no danger of an inconsistency which is good, because inconsistencies can cause real problems in litigation.
- 5. Decal clean-up as prerequisite: Buyer need not buy [A] the Computer if, at the Closing Time,
 the Grateful Dead decals that are currently affixed to the Computer have not been removed,
 along with all glue residue. [B]
- 192 [A] This "need not buy" phrasing is a plainer way of stating a condition to closing.
- 193 [B] Unlike section 3, this provision is a prerequisite but <u>not</u> a promise; in legalese terms, this provision is a condition but not a covenant. As a result:

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- o if Seller were to fail to get the Grateful Dead decals off the Computer, then Buyer could refuse to buy the Computer (because that prerequisite wasn't satisfied);
 - but Buyer wouldn't have the option of buying the Computer anyway and forcing
 Seller to pay damages for his failure, as she would under section 4.
 - **6. Seller's representations:** [A] Seller represents that, so far as he knows, without having made any particular investigation [B]:
 - (a) the Computer is in good working order; [C] and
 - (b) the Computer is [D] free from malware.

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- 203 [A] These are *representations*, not warranties. We'll spend some time studying the differ-204 ences, which can be significant, as explained in <u>this essay</u> (of mine). ¶ See also the Common 205 Draft definitions of <u>misrepresentation</u> and <u>warranty</u>. ¶ Representations and warranties — and, 206 importantly, the negotiated exceptions to them — are often the subject of intense discussion in 207 deal-making.
 - [B] The phrase, "so far as he knows, without any particular investigation," is a hedge by Seller against Buyer's later claiming that Seller had implicitly represented that Seller had used due care in making the representation. ¶ When representing someone like Seller, I strongly prefer "so far as he knows" to the ambiguous phrase, "to Seller's knowledge," which *arguably* means "Seller knows what he's talking about" and under the principle of *contra proferentem*, if Seller (or his attorney) drafted the contract, then such an ambiguity might very well be resolved against him and in favor of Buyer.
 - [C] Note that the two items in this list of representations are set forth as separate subdivisions, each starting on a new line. That makes it quicker and easier for others such as the drafter's supervisor, the drafter's client, and the other side's contract reviewer to scan down the list of items to be sure that all (and only) desired items are listed.
- 219 [D] Note that the term "the Computer is" is repeated. Some purists might insist on rear-220 ranging the wording so that the provision would read as follows: "Seller represents that, so far

- as he knows, the Computer is: (a) in good working order; and (b) free from malware." This
- would slavishly follow the D.R.Y. (Don't Repeat Yourself) principle to an extreme. In contrast,
- 223 I've drafted this provision in the way shown above. Other things things being equal, I like to
- have "sayable" phrases, and it's not as though there's a lot of repetition here in any case.
- **7.** Buyer's right to inspect: [A] Buyer need not buy the Computer [B] if Seller does not allow
- Buyer to perform commercially-reasonable [C] testing for malware on the Computer before the
- 227 Closing.
- 228 [A] This is a "due diligence" clause allowing Buyer to get at least some assurance that the
- 229 Computer is as Seller says it is. ¶ In this course you will hear me use a saying from the U.S.
- Navy's nuclear-propulsion program, in which I served: "You get what you <u>in</u>spect, not what you
- 231 <u>expect."</u>
- 232 [B] As with section 5, this is a condition, not a covenant (that is, it's a prerequisite,
- 233 not a promise). Thus, if Seller were to fail to allow Buyer to perform malware testing, then
- 234 Buyer's only remedy would be to walk away, because Seller does not commit here to allow
- 235 Buyer to do such testing.
- 236 [C] The term "commercially reasonable" is often used as an alternative to defining specific
- 237 standards. Some purists might say it's a cop-out, because it's vague and thus likely would re-
- auire a trial to determine the facts. In proper circumstances, though, the **business risk** of using
- the term might well be worth taking and ultimately a contract is not about doctrinal purity,
- but about getting business done in a manner that the client judges to involve acceptable risk.
- **8. Buyer's obligation to close:** [A] At the Closing, [B] IF: [C] All prerequisites to Buyer's obligation
- to buy the Computer have been either (i) [D] satisfied, or (ii) waived by Buyer; THEN: Buyer will
- deliver the Purchase Price to Seller.
- 244 [A] This provision affirmatively obligates Buyer to go through with the deal in the stated cir-
- cumstances. That distinguishes this agreement from a "call" option.

- 246 [B] Note how "At the Closing" leads off this section so that it forms part of both the "IF:"
- 247 clause and the "THEN:" clause.
- 248 [C] IF: and THEN: This is an example of using judicious capitalization to make it easier for
- contract reviewers and other readers to spot the key pieces of the sentence.
- 250 [D] (i) and (ii): When doing a list of things "in-line," as opposed to in separate paragraphs,
- it's often helpful to delimit the list items using romanettes.
- 8.1 [A] The Purchase Price must be paid [B] [C] by cashier's check [D].
- 253 [A] Many drafters won't assign a subdivision number (which in this case is 8.1) if there's
- 254 only a single subdivision, but I don't see a problem with doing so the goal is clarity, not slav-
- ish conformity to an arbitrary convention.
- 256 [B] Normally, active voice is preferred (yes, this sentence itself "violates" that guideline).
- 257 This provision, though, is one of those instances in which we care more about the action (pay-
- 258 ment) than about who performs the action (in this case, Buyer).
- 259 [C] Even a cashier's check might carry nonpayment risk, because the check might be coun-
- 260 terfeit see Wikipedia. Alternative forms of payment might include ACH, which stands for Au-
- tomated Clearing House; wire transfer; personal checks; currency; credit cards; or even Bitcoin.
- The parties will generally opt for the one that strikes a balance between convenience, cost, and
- 263 safety.
- **9. Seller's obligation to close** [A]: At the Closing: IF: All prerequisites to Seller's obligation to sell
- the Computer to Buyer have been either (i) satisfied, or (ii) waived by Seller; THEN: Seller will
- deliver the following [B] to Buyer:
- 267 (a) the Computer; and
- (b) a signed and notarized [C] bill of sale for the Computer in substantially the form of Ex-
- 269 hibit 9(b) [D].
- 270 [A] This is the counterpart to Buyer's delivery obligation under section 8.

[B] In a more-complex deal, Seller might be required to deliver other things, e.g., (i) a signed certificate that the Computer has been used only in compliance with the requirements of the agreement, or perhaps (ii) a certificate, signed by a reputable computer consultant, that the computer consultant had checked the Computer for malware. (Opinions of counsel are often delivered in, e.g., M&A deals.)

- [C] The requirement for notarization doesn't specify what kind of notary certificate is to be used. It's important to remember the distinction between:
 - an "acknowledgement," which is a certificate that the signer personally appeared before the notary public (or other authorized official) and acknowledged that he or she indeed signed the document this makes the original, notarized document self-authenticating in litigation (which can be an important consideration), and would be the kind of notary certificate to use for the bill of sale here; versus:
 - a "jurat," which is a certificate that the signer personally appeared before the
 notary public (or other authorized official) and stated, under oath or penalty of
 perjury, that the document's contents were true that wouldn't be useful here.
- [D] In subdivision (b)* of this provision, the exhibit number matches the section number in the body of the agreement. That way, a reader who looks at the exhibit will immediately know where to find the agreement's primary reference to the exhibit. * I use the term "subdivision" instead of "subparagraph" or "subclause"; that's also what the Uniform Commercial Code does.

10. DISCLAIMER OF OTHER WARRANTIES, ETC.: [Omitted]

See, e.g., the Common Draft disclaimer of implied warranties, representations, terms of quality, etc., at http://www.commondraft.org/#ImpliedWarrantyDisclaimer.

11. Termination for material breach: [Omitted]		
See the Common Draft provision at http://www.commondraft.org/#Termination and its anno-		
tations. (I'm in the process of re-revising this Common Draft provision; I previously rewrote it as		
an experiment but really don't like how it turned out.)		
Also possible: A provision allowing one or both parties to terminate without cause ("at will").		
That would allow the specified party or parties to walk away from the transaction. There might		
be prerequisites for doing so, e.g., paying a breakup fee.		
12. General provisions: [Omitted]		
[A] See the various Common Draft "general" provisions, e.g., at http://www.com-		
mondraft.org/#GenProvBasic.		
[B] A "redlining representation" provision can be very useful – see http://www.com-		
mondraft.org/#RedliningRep.		
[C] For contracts where one party might later make a claim of misrepresentation, consider		
including a "no-reliance" provision; see, e.g., the Common Draft provision at http://www.com-		
mondraft.org/#EntireAgrmtRelianceDiscl.		
[IF APPLICABLE:] (Signature page follows)		
[A] I like to keep all of the text of a signature block together on the same page (which might		
or might have other text on it). That looks more professional, in my view, than having a signa-		
ture block spill over from one page onto the next. This can be done using Microsoft Word's		
paragraph formatting option, "Keep with Next."		
[B] Sometimes drafters put the signatures on a separate page to make it easier to FAX just		
the signed signature pages back and forth. If that's to be done, I don't like leaving significant		
blank space on the last page before the signature page, because it might tempt a fraudster to		

add provisions in the blank space and claim they were part of the signed contract. Hence, the "Signature page follows" parenthetical on the last line.

[C] If signatures are on a separate page, then someday The Other Side might claim that it signed a different version of the contract than the one you claim it signed. One way to try to forestall such a claim would be to include, at the top of every page of every draft, a running header with a version date and time, such as that shown at the top right of this page. (Don't use Microsoft Word's automatic date fields – you don't want the date field automatically updating itself every time the document is printed.) ¶ See also the "PAGE X of Y" running footer below, which can be done by inserting Microsoft Word's PAGE and NUMPAGES fields.

AGREED: [A]	AGREED:
BUYER: [B] Betty's Used Computers, LLC, by: [C]	SELLER:
Betty Boop, Manager [C]	Sam Smith
Date signed [D]	Date signed [D]

- [A] Concerning "AGREED:" Stark says to use a concluding paragraph such as "To evidence the parties' agreement to this Agreement, each party has executed and delivered it on the date indicated under that party's signature." See Stark § 17.3. I don't like that approach, for two reasons: (i) First, it's overkill; there are other ways of proving up that The Other Side in fact delivered a signed contract to you for starters, the copy in your possession that bears The Other Side's signature. (ii) Second, at the instant of signature, a past-tense statement that each party "has delivered" the signed contract is technically inaccurate even more so at the moment when the first party to sign the document affixes (his / her / its) signature.
- [B] Including the parties' shorthand names in their respective signature blocks is a convenience for the reader.

[C] The word "by:" and the title of an organizational signer are included for two reasons: First, they give the other side at least some assurance that the signer has at least "apparent authority" to commit the organization. (An individual representation of signing authority can also be used for that purpose; see the <u>Common Draft signature-authority provision</u>. ¶ Second, including the signer's title protects the individual signer from being held <u>personally</u> liable.

[D] Note that I left a blank "Date **signed**:" line for each signer to fill in. I don't like the way Stark does it, namely saying just "Date" (see the second shaded example on page 242). in some circumstances, that could contribute to landing the client in prison, for reasons we'll discuss later. (*Preview*: The CEO, general counsel, and other officials of a giant software company, Computer Associates [now known as CA] were sent to prison, and the general counsel was disbarred, in large part for backdating software-license agreements as part of a scheme to falsify the company's quarterly earnings reports filed with the SEC.)

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